



**2016**

**Financial Statements**



**Save the Children**

**SAVE THE CHILDREN AUSTRALIA**

**ACN 008 610 035**

**FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 DECEMBER 2016**

Company Secretary: Elizabeth Flynn

*Registered Office:*

33 Lincoln Square South, Carlton, VIC 3053.  
Telephone: 03 7002 1600

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**SAVE THE CHILDREN AUSTRALIA**  
**ACN 008 610 035**  
**31 DECEMBER 2016**

**DIRECTORS' REPORT**

The directors present their report on the Consolidated Entity consisting of Save the Children Australia ("the company") and the entities it controlled (Consolidated Entity) at the end of, or during, the year ended 31 December 2016.

**1. Directors**

The directors of the company during the financial year and the period to the date of this report are:

Directors for the full financial year were:

Peter Hodgson	Jill Cameron
Kim Clifford	Jenny Roche
Gary Oliver	Christine Charles
Michelle Somerville	

Directors for part of the financial year were:

Annabelle Herd (appointed 1/8/16)	Bruce Nettleton (resigned 22/11/16)
Lynn Wood (resigned 8/12/16)	

Directors have been in office since the start of the financial year to the date of this report except as noted above.

**2. Directors' meetings**

The number of directors' meetings and number of meetings attended by each of the directors of the company during the financial year were:

Board Member	Meetings Attended	Meetings Held*	Board Member	Meetings Attended	Meetings Held*
Peter Hodgson	6	6	Kim Clifford	5	6
Jill Cameron	6	6	Jenny Roche	5	6
Annabelle Herd	2	2	Gary Oliver	5	6
Christine Charles	6	6	Bruce Nettleton	2	5
Michelle Somerville	6	6	Lynn Wood	6	6

(\*) Reflects the number of meetings held during the time the director held office during the financial year.

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**DIRECTORS' REPORT**

**3. Directors' qualifications, experience and special responsibilities**

<p><b><u>Peter Hodgson</u></b>  MA(Honours) in Law  (Cambridge)</p>	<p><b>Chairman of the Board and ex-officio member of the Board Audit Committee, Board Programs &amp; Risk Committee and Board Human Resources Committee</b></p> <p>Peter Hodgson is currently a director of several public companies and until late 2016 was the Chief Executive Officer of The Myer Family Investments, a privately held investment and wealth management business with offices in four states. Until 2008, Peter was Group Managing Director Institutional at ANZ. Previously he was Chief Risk Officer for two years (2005-2007) before which time he had been Head of Structured Finance. Prior to returning to Australia in 1997 Peter had been working in advisory and structured finance, in the United Kingdom, Asia and the United States, variously at Bank of America and BZW. Peter has been a director of Save the Children since May 2012 and became Chairman in June 2012.</p>
<p><b><u>Jill Cameron</u></b>  BA, B.Ed</p>	<p><b>Member of the Board Programs &amp; Risk Committee</b></p> <p>Jill has a wealth of experience across education, health and children's services in government and non-government sectors. As a consultant for two decades, she has undertaken strategic planning, policy development, program and project design, and evaluation projects, large and small, at the local, state wide and national levels. Jill has been a director of Save the Children between 2003 and 2009 and most recently since May 2012.</p>
<p><b><u>Christine Charles</u></b>  BA Hons,  Graduate Diploma  Leadership</p>	<p><b>Chairman of the Board Programs &amp; Risk Committee</b></p> <p>Christine is a senior business leader who has held a variety of positions in the private sector, public sector, community sector and academia. Christine is Co-Founder and Managing Director of Designed4 Growth Pty Ltd. She is also founder and principal of Yerrin Connection. Christine was the Chief Executive of the South Australian Department of Human Services and prior to that she headed the South Australian Cabinet Office. She worked for the World Health Organisation as a senior consultant at the International Centre for Health Systems Development Japan. Christine is Chair Advisory Board at the Centre for Social Responsibility in Mining at the University of Queensland, and an Adjunct Professor at UQ. Christine has been a director of Save the Children since September 2012</p>
<p><b><u>Michelle Somerville</u></b>  BAcc, MAppFin,  MAICD, FCA</p>	<p><b>Treasurer, Chairman of the Board Audit Committee</b></p> <p>Michelle was previously an audit partner at KPMG and has had 30 years of experience in financial accounting, audit, risk management and compliance across a range of industries including the not for profit sector, in both Australia and the United States. Michelle has been a director of Save the Children since December 2012.</p>

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**DIRECTORS' REPORT**

**3. Directors' qualifications, experience and special responsibilities - cont'd**

<p><b><u>Kim Clifford</u></b> JP</p>	<p><b>Chairman of the Board Human Resources Committee</b></p> <p>Kim has been a director of Incat Tasmania Pty Ltd since May 1996. Her role deals with the marketing and promotion of the Incat product, organisation and personnel. Kim has had extensive experience in corporate public affairs and media liaison. She is President of Tasmanian Fast Ferry Museum Inc. Kim was chair of the Tasmanian State Council for Save the Children from October 2009 until its dissolution in December 2012, and has been a director of Save the Children since May 2013.</p>
<p><b><u>Gary Oliver</u></b></p>	<p><b>Member of the Board Human Resources Committee &amp; Member of the Board Programs and Risk Committee</b></p> <p>Gary is a proud Kuku Yalanji man from Cape York Queensland. Over the past two decades, he has held senior government positions, including with Aboriginal Affairs NSW and the Queensland Department of Communities, and was Chairman of NSW Aboriginal Legal Services from 2009 to 2012. Gary is currently the Managing Director of Synergy Nation Group, an Indigenous Australian company specialising in Indigenous Strategic Practice across diverse industries. Gary has been a director of Save the Children Australia since May 2013.</p>
<p><b><u>Jenny Roche</u></b> BComm, Graduate Diploma Management, GAICD</p>	<p><b>Member of the Board Audit Committee</b></p> <p>Jenny is a partner, Customer Advisory, at Ernst &amp; Young. She is also an accredited Director educator with the Australian Institute of Company Directors. Jenny previously worked as a senior Executive with Telstra, including as Executive Director Consumer Marketing, Head of Small Business Marketing and Head of Customer Experience. Jenny has served as a Non-Executive Director on a number of Boards, in the Government, Health and Private Sectors. Jenny has been a director of Save the Children since March 2014.</p>
<p><b><u>Annabelle Herd</u></b></p>	<p><b>Member of the Board Programs and Risk Committee</b></p> <p>Currently Director of Corporate and Regulatory Affairs at Network Ten, Annabelle is a senior corporate affairs executive with 20 years' experience and expertise in policy development and implementation, regulatory affairs and government relations in both commercial and public sector roles.</p> <p>Before Ten, Annabelle spent four years as Senior Adviser to Federal Communications Minister, Senator the Hon. Richard Alston. She has also worked for Virgin Mobile Australia, and led copyright policy and advocacy functions for Australian and international industry peak bodies, the Australian Digital Alliance and the Australian Libraries Copyright Committee, in addition to completing a secondment to the Federal Attorney-General's Department. Annabelle is a director of Freeview Australia and an alternate director of Free TV Australia, and has been a director of Save the Children since August 2016.</p>

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**DIRECTORS' REPORT**

**4. Principal activities**

The principal activities of the Consolidated Entity are supporting the welfare and rights of children as stated in the UN Convention on the Rights of the Child. The Consolidated Entity actively seeks public donations, corporate and government grant funding, and operates commercial activities, in order to conduct effective programming to benefit the rights and interests of children in Australia, the Pacific Region (Papua New Guinea, Solomon Islands, Vanuatu and Fiji), Bangladesh, Cambodia, Myanmar, Laos, Pakistan, Afghanistan, Philippines, Thailand, Indonesia and other countries as needs arise.

There were no significant changes in the nature of the activities of the Consolidated Entity during the year.

**5. Significant changes in the state of affairs**

There were no significant changes in the state of affairs of the entity during the financial year.

**6. Matters subsequent to the end of the financial year**

No matter or circumstance has arisen since 31 December 2016 that has significantly affected, or may significantly affect:

- (a) The Consolidated Entity's operations in future financial years, or
- (b) The results of those operations in future financial years, or
- (c) The Consolidated Entity's state of affairs in future financial years.

**7. Insurance of officers**

During the financial year, Save the Children Australia paid a premium of \$26,640 to insure directors and secretaries of the company and its Australian based controlled entities, and the general managers of the divisions of the entity.

The liabilities insured are legal costs that may be incurred in defending civil or criminal proceedings that may be brought against the officers in their capacity as officers of entities in the group, and any other payments arising from liabilities incurred by the officers in connection with such proceedings. This does not include such liabilities that arise from conduct involving a wilful breach of duty by the officers or the improper use by the officers of their position or of information to gain advantage for themselves or someone else or to cause detriment to the company. It is not possible to apportion the premium between amounts relating to the insurance against costs and those relating to other liabilities.

**8. Short term objective**

The Consolidated Entity's short term objective is to increase income to ensure that its programming activities can be expanded for the benefit of children.

**9. Long term objectives**

The Consolidated Entity's long term objectives are to:

- Inspire breakthroughs in the way the world treats children and to achieve immediate and lasting change in their lives.
- Ensure that every child attains the right to survival, protection, development and participation.
- Create a sustainable entity that strives for continual improvement so as to offer the best possible outcomes for children requiring our assistance.

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**DIRECTORS' REPORT**

**10. Strategy for achieving the objectives**

- The Consolidated Entity commenced a new three-year Strategy in 2016. The Strategy defines the Consolidated Entity's organisational goals to be achieved by 2018, focus areas and key outcomes.

The Save the Children global initiatives will enable the Consolidated Entity to leverage enhanced systems, coordination, knowledge and capabilities to maximise the benefits to children and achieve its Ambition for Children 2030:

- no child dies from preventable causes before their fifth birthday;
- all children receive a basic quality education; and
- violence against children is no longer tolerated.

Focusing on the most deprived and marginalised children in Australia and the Asia-Pacific, the Consolidated Entity's goals fall into three broad categories:

- creating positive impact for and with children – focusing on the quality and effectiveness of programs, influencing the public and policy makers, and leading the humanitarian sector in the Asia-Pacific;
- fuelling change with partners and supporters – including building a sustainable and trusted organisation, deepening its engagement with partners and supporters, and creating real and lasting change; and
- being a great place to work – by making it easy to get things done, being agile and adaptable, and attracting and retaining the right people.

- As a member of the international Save the Children Association, the Consolidated Entity is contributing to a global strategy designed to:
  - achieve results at scale – by building humanitarian capability and strengthening thematic focus;
  - maximise use of knowledge – by developing global knowledge, culture, capacity and systems;
  - create a movement of millions – by building advocacy and campaigning capability, rolling out a global brand and achieving stronger, more diversified funding; and
  - become truly global – by building a high performing organisation, investing in people and establishing a global governance structure and culture.

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**DIRECTORS' REPORT**

**11. How principal activities assisted in achieving the objectives**

The Consolidated Entity carried out the following principal activities to achieve its objectives:

- Increase program expenditure and delivery to increase reach both domestically and overseas
- Increase stakeholder and community awareness and engagement
- Increase in the focus on strengthening internal systems and infrastructure.

Total revenue decreased by \$26,967k or 20% in 2016 compared to 2015, whilst the deficit for the year was \$3,465k compared to a surplus in the prior year of \$1,680k. The key highlights of the result were:

- A decrease of \$29,092k (30%) in grant income and \$26,275k (26%) in programs expenditure primarily due to the completion of the Nauru and Afghanistan programs during 2015 and further reductions in our International programming during 2016 following a reduction in foreign aid by the Australian Government, partially offset by growth in our domestic programming of \$7,333k (+31%).
- Fundraising income, including donations and gifts and legacies and bequests increased by \$433k or 1.5% despite a drop in emergency appeal income of \$801k due to a reduction in the number of humanitarian emergencies in our region in 2016. The growth excluding emergency appeals is a result of our continued investment in our fundraising activities.
- Fundraising costs decreased by \$528k or 4%, mainly due to cost savings in the teams supporting our fundraising activities. Despite this decrease our fundraising expenditure remains at a high level as we drive future growth in our fundraising income.
- Revenues from our commercial activities increased by \$2,525k or 61% and commercial expenditure increased by \$3,265k or 96% following an expansion of our retail network and growth in the Centre for Evidence and Implementation which was established in late 2015. The investment in our commercial activities in 2016 will drive future growth and profitability.
- An 11% growth in our administration costs and the 20% reduction in total revenue resulted in an increase of our administration ratio from 7% to 9%. Administration costs have continued to increase largely due to the growth in our Australian program portfolio, which requires more intensive support from our administration functions such as human resources, finance and information technology, than our international programs which are supported by Save the Children International. In addition, our administration costs have been impacted by \$551k from our investment in a number of significant projects to improve efficiencies across the global organisation which will provide Save the Children Australia with significant benefits in the future.

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**DIRECTORS' REPORT**

**12. Performance measures**

- *Administration ratio*

A useful measure of the Consolidated Entity's administrative efficiency is its administration cost ratio, which Save the Children Australia aims to keep below 10%. The ratio expresses administration costs (including depreciation) as a percentage of total expenditure and for 2016 the ratio was 9% (2015: 7%).

- *Fundraising cost ratio*

Another ratio often given attention is the fundraising cost ratio. There are different definitions of this ratio used throughout the not-for-profit sector. In order to assess the organisation's performance accurately and to provide a comparison with other non-government organisations, the following two fundraising cost ratios have been used:

- Fundraising costs as a percentage of total revenue.  
The ratio in relation to total revenue for 2016 was 12% (2015: 10%).
- Fundraising costs as a percentage of fundraising income, which excludes grants.

The ratio in relation to all funds raised for 2016 was 44% (2015: 46%). The meaningfulness of this ratio however, is affected by the range of fundraising activities undertaken in the respective financial periods. In Save the Children Australia's case this range, and the associated cost rates, varies markedly between recruitment of donors into the Committed Giving program and special events. Fundraising activities are worth pursuing provided they generate a worthwhile surplus over time that can be devoted to achieving Save the Children Australia's goal of improving the lives of children.

It is therefore necessary to be cautious when comparing the fundraising cost ratio over time and with the corresponding ratio of other charities that may have quite different ways of funding their activities and reporting their results.

**13. Members' guarantee**

Save the Children Australia is a company limited by guarantee. In the event of, and for the purpose of, the winding up of the Consolidated Entity, the amount capable of being called up from each member and any person or association who has ceased to be a member in the year prior to the winding up, is limited to \$1,000 for members that are corporations and \$10 for all other members, subject to the provisions of the company's constitution. For 2016 the collective liability of members was \$4,650 (2015: \$5,440).

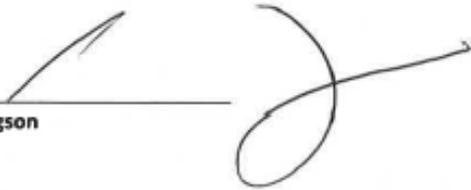
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**DIRECTORS' REPORT**

**14. Auditor's independence declaration**

A copy of the auditor's independence declaration as required under section 60 - 40 of the Australian Charities and Not-for-profits Commission (ACNC) Act 2012 is set out on page 9 and forms part of the Directors' Report.

Signed in accordance with a resolution of the Directors.



**Peter Hodgson**  
Chairman

Melbourne  
29 March 2017



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**DIRECTORS' REPORT**

**Auditor's Independence Declaration**

As lead auditor for the audit of Save the Children Australia for the year ended 31 December 2016, I declare that to the best of my knowledge and belief, there have been no contraventions of any applicable code of professional conduct in relation to the audit.

This declaration is in respect of Save the Children Australia and the entities it controlled during the period.

A handwritten signature in blue ink that reads 'Darren Jenks'.

Darren Jenks  
Partner  
PricewaterhouseCoopers

Melbourne  
29 March 2017

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**CORPORATE GOVERNANCE STATEMENT**

**1. Introduction**

Save the Children Australia is incorporated as a company limited by guarantee. It operates nationally in all States and the Northern Territory of Australia as well as some overseas countries to promote the welfare and rights of children.

Save the Children Australia's corporate governance and performance are the responsibilities of its directors. The Board delegates the responsibility for the day-to-day administration of the company to the Chief Executive Officer ("CEO") who, together with the Executive Team, is accountable to the Board. The roles of Chairman and CEO are separate.

The company's constitution provides for a maximum of 14 directors. The directors have however determined to cap the number of directors at 12. There must be at least one director resident in each State. A director who has served nine consecutive years from date of appointment will not be eligible for reappointment or re-election unless a minimum period of one year has elapsed since that person last held the position of director or the members in general meeting specifically give their approval.

**2. Remuneration of Directors**

Directors demonstrate their commitment to Save the Children Australia's mission through the contribution of their skills and experience to the collective work of the Board, the contribution of their personal time and efforts, advocacy within their social and business networks of Save the Children Australia's mission and the programs implemented to achieve the mission, and through whatever financial contributions they make personally. They receive no return in cash or kind other than reimbursement of necessarily incurred expenditure. Their sole reward is the satisfaction of seeing the achievement of the goal of Save the Children to improve the lives of children.

**3. Board Meetings**

The Board meets at least six times a year.

Refer to page 1 for the number of directors' meetings held and the number of meetings attended by each of the directors during the financial year.

**4. Board Committees**

- (a)** The Board Audit Committee assists the Board in carrying out its responsibilities in relation to the financial integrity of the organisation and the Board's accountability to stakeholders, by providing governance and oversight.

At the date of this report the Board Audit Committee members are Michelle Somerville (Chair), Jenny Roche and Peter Hodgson (ex officio).

- (b)** The Board Programs & Risk Committee assists the Board in carrying out its responsibilities in relation to risk management, the program work required to pursue the organisation's mission, and the policy and advocacy work undertaken by the organisation.

At the date of this report the Board Programs & Risk Committee members are Christine Charles (Chair), Jill Cameron, Gary Oliver, Annabelle Herd and Peter Hodgson (ex officio).

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**CORPORATE GOVERNANCE STATEMENT**

**4. Board Committees –cont’d**

- (c) The Board Human Resources Committee assists the Board in carrying out its responsibilities in relation to the nomination of Directors, the CEO and Executive Team, appointment, performance and succession in regard to Directors, the CEO and Executive Team, and SCA Human Resources Strategy and Policies.

At the date of this report the Board Human Resources Committee members are Kim Clifford (Chair), Gary Oliver, John Allen (external member), Mary Sue Rogers (external member) and Peter Hodgson (ex officio).

Note: The CEO and other company employees attend the meetings of the Board committees to report to the committees and assist in their operation.

**5. Executive Team**

The Executive Team supports the CEO and meets fortnightly to review the operation and management of Save the Children Australia.

**6. Executive Remuneration**

Executive remuneration is reviewed annually and is based on current market conditions and trends.

**7. Internal Controls and Management of Risk**

Save the Children Australia has established controls designed to safeguard its assets and interests, and to ensure the integrity of its reporting.

**8. Ethics and Conduct**

Save the Children Australia is committed to ensuring that all its activities are conducted legally, ethically and in accordance with high standards of integrity. Board members, employees and volunteers are required to signify acceptance of, and comply with, the company’s Child Safeguarding Policy and Code of Conduct. To facilitate this, employees attend child protection training which is conducted throughout the year. Save the Children Australia has also developed policies which deal with occupational health and safety, privacy, equal opportunity and employee grievances to assist employees and volunteers in meeting the high standards of ethics and conduct required.

**9. Member Relationships**

Save the Children Australia is committed to providing members and donors with relevant and timely information regarding its operations and management through a website, member meetings, social media and direct communications.

Members are encouraged to attend and vote at annual general meetings.

**10. Governance Best Practice**

Save the Children Association, of which Save the Children Australia is a member, requires that the governance processes of its members ensure that the organisation effectively and efficiently strives to achieve its stated goals, while protecting the public interest and trust.

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**CONSOLIDATED INCOME STATEMENT AND STATEMENT OF COMPREHENSIVE INCOME**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

	Note	Consolidated 2016 \$000	2015 \$000
<b>REVENUE</b>			
Donations and gifts – monetary		26,993	26,963
Donations and gifts – non-monetary		101	357
Bequests and legacies		1,789	1,130
Grants			
- Department Foreign Affairs and Trade		26,549	33,726
- Other Australian		32,361	53,759
- Other overseas		8,446	8,963
Revenues from commercial activities	2	6,662	4,137
Investment income	3 (a)	824	622
Other income	3 (b)	1,996	965
Discount on acquisition		-	2,066
<b>TOTAL REVENUE</b>		<b>105,721</b>	<b>132,688</b>
<b>EXPENDITURE</b>			
<b>International Aid and Development Programs Expenditure</b>			
International programs			
- Funds to international programs		42,166	76,112
- Program support costs		3,090	2,702
<b>Domestic Aid and Development Programs Expenditure</b>			
Domestic programs			
- Funds to domestic programs		29,541	22,729
- Program support costs		1,672	1,151
<b>Community Education</b>		<b>3,493</b>	<b>2,815</b>
<b>Fundraising costs (International and Domestic)</b>			
- Public – monetary		11,294	11,599
- Public – non-monetary		-	-
- Government, multilateral and private		1,330	1,553
<b>Commercial activities Domestic</b>		<b>6,677</b>	<b>3,412</b>
<b>Accountability and Administration (International and Domestic)</b>		<b>9,923</b>	<b>8,935</b>
<b>TOTAL EXPENDITURE</b>		<b>109,186</b>	<b>131,008</b>
<b>(Shortfall) / Excess of income over expenditure from continuing operations</b>		<b>(3,465)</b>	<b>1,680</b>

The accompanying notes form part of these financial statements.

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CONSOLIDATED INCOME STATEMENT AND STATEMENT OF COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 31 DECEMBER 2016

	Note	Consolidated	
		2016 \$000	2015 \$000
(Shortfall) / Excess of income over expenditure from continuing operations		<u>(3,465)</u>	<u>1,680</u>
Other comprehensive income for the year		<u>-</u>	<u>-</u>
<b>TOTAL COMPREHENSIVE (LOSS) / INCOME FOR THE YEAR</b>		<u><b>(3,465)</b></u>	<u><b>1,680</b></u>

During the financial year, the entity had no transactions in relation to political or religious proselytisation programs.

The accompanying notes form part of these financial statements.

**SAVE THE CHILDREN AUSTRALIA**  
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**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**  
**AS AT 31 DECEMBER 2016**

	Note	Consolidated	
		2016 \$000	2015 \$000
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	6	26,929	32,513
Trade and other receivables	7	12,981	15,246
Inventories	8	119	197
Total current assets		<u>40,029</u>	<u>47,956</u>
<b>Non-current assets</b>			
Property, plant and equipment	9	5,788	2,875
Intangible Assets	10	1,206	896
Total non-current assets		<u>6,994</u>	<u>3,771</u>
<b>Total assets</b>		<u>47,023</u>	<u>51,727</u>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Trade and other payables	11	17,407	6,296
Provisions	12	3,184	2,804
Deferred income	13	21,942	35,360
Total current liabilities		<u>42,533</u>	<u>44,460</u>
<b>Non-current liabilities</b>			
Trade and other payables	11	359	-
Provisions	12	965	636
Total non-current liabilities		<u>1,324</u>	<u>636</u>
<b>Total liabilities</b>		<u>43,857</u>	<u>45,096</u>
<b>Net assets</b>		<u>3,166</u>	<u>6,631</u>
<b>Equity</b>			
Accumulated Surplus		3,166	6,631
<b>Total equity</b>		<u>3,166</u>	<u>6,631</u>

The accompanying notes form part of these financial statements.

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CONSOLIDATED STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 31 DECEMBER 2016

	Accumulated Surplus \$000	Total Equity \$000
<b>Balance at 31 December 2014</b>	4,951	4,951
<b>Total comprehensive income for the year</b>		
Excess of income over expenditure for the year	1,680	1,680
<b>Balance at 31 December 2015</b>	<b>6,631</b>	<b>6,631</b>
<b>Total comprehensive income for the year</b>		
Shortfall for the year	(3,465)	(3,465)
<b>Balance at 31 December 2016</b>	<b>3,166</b>	<b>3,166</b>

The accompanying notes form part of these financial statements.

**SAVE THE CHILDREN AUSTRALIA**  
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**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

	Note	Consolidated	
		2016 \$000	2015 \$000
<b>Cash flows from operating activities</b>			
Cash received in the course of operations (inclusive of GST)		107,185	138,686
Cash paid in the course of operations (inclusive of GST)		(109,991)	(137,663)
Interest received		824	2,689
<b>Net cash (used in) / provided by operating activities</b>	<b>15</b>	<b>(1,982)</b>	<b>3,712</b>
<b>Cash flows from investing activities</b>			
Proceeds from acquisition (cash acquired)		-	3,006
Proceeds from sale of plant and equipment		252	19
Payments for plant and equipment		(3,373)	(1,043)
Payments for intangible assets		(481)	(67)
<b>Net cash (used in) / provided by investing activities</b>		<b>(3,602)</b>	<b>1,915</b>
<b>Net (decrease) / increase in cash held</b>		<b>(5,584)</b>	<b>5,627</b>
Cash at the beginning of the financial year		32,513	26,886
<b>Cash at the end of the financial year</b>	<b>6</b>	<b>26,929</b>	<b>32,513</b>

The accompanying notes form part of these financial statements.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Basis of preparation**

Save the Children Australia is a public company limited by guarantee, incorporated and domiciled in Australia.

The financial statements for Save the Children Australia and its controlled entities (“the Consolidated Entity”) are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements as issued by the Australian Accounting Standards Board (AASB) and interpretations issued by the AASB and the Australian Charities and Not-for-profits Commission (ACNC) Act 2012.

The Consolidated Entity is a not-for-profit entity.

The financial statements are presented in the Australian currency.

Comparative information is reclassified where appropriate to enhance comparability.

The consolidated financial statements for the year ended 31 December 2016 were approved and authorised for issue by the Board on 29 March 2017.

**Going concern**

At 31 December 2016, Save the Children Australia's current liabilities exceed its current assets by \$2.504m. The consolidated entity has a shortfall of revenue over expenditure for the year of \$3.465m and has also experienced negative cashflows from operating activities for the year. The 2016 results were impacted by a significant reduction in International Programs income coupled with investments in fundraising, commercial activities and internal projects that will have a positive impact in future years.

After reviewing cash flow projections and other available current information, the directors believe there are reasonable grounds that the consolidated entity will be able to pay its debts as and when they fall due, and that the preparation of the financial statements on a going concern basis is appropriate.

**Early adoption of standards**

Save the Children Australia Consolidated entity has not elected to apply any pronouncements before their operative date in the annual reporting period beginning 1 January 2016.

**Historical cost convention**

These financial statements have been prepared on an accrual basis, and based on historical costs, as modified for the revaluation of financial assets and financial liabilities at fair value with gains or losses recognised in other comprehensive income and as a separate component of equity.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – cont'd**

**Critical accounting estimates**

The preparation of financial statements requires the use of accounting estimates which, by definition, will seldom equal the actual results. Management also needs to exercise judgement in applying the company's accounting policies. There are no areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements.

The following is a summary of the material accounting policies adopted by the Consolidated Entity in the preparation of the financial statements. The accounting policies have been consistently applied, unless otherwise stated.

**(a) Principles of Consolidation**

The consolidated financial statements incorporate the assets and liabilities of all controlled entities of Save the Children Australia as at 31 December 2016 and the results of all controlled entities for the year then ended. Save the Children Australia and its controlled entities are referred to in these financial statements as the "Consolidated Entity". These entities are set out in note 16(d).

Controlled entities are all entities over which the Consolidated Entity has the power to govern the financial and operating policies generally accompanying a shareholding of more than one half of the voting rights. Potential voting rights that are currently exercisable or convertible are considered when assessing control.

Inter-company transactions, balances and unrealised gains on transactions between entities within the Consolidated Entity are eliminated. Unrealised losses on such transactions are also eliminated unless the transaction provides evidence of the impairment of the asset transferred. Accounting policies of controlled entities have been changed where necessary to ensure consistency with those policies applied by the parent entity.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the Consolidated Income Statement and Statement of Other Comprehensive Income and Consolidated Statement of Financial Position respectively. Presently there are no non-controlling interests in any of the consolidated entities.

Controlled entities are fully consolidated from the date on which control is transferred to the parent entity. They are deconsolidated from the date that control ceases.

**(b) Income Tax**

The company is a registered charity under s.50-5 of the Income Tax Assessment Act 1997. No provision for income tax is necessary.

**(c) Cash and Cash Equivalents**

For the purposes of the Statement of Cash Flows, cash and cash equivalents includes cash on hand and at bank, deposits held at call with financial institutions, other short term, highly liquid investments with maturities of twelve months or less, that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – cont'd**

**(d) Inventories**

Inventories comprises goods for resale and goods for distribution at no or nominal consideration as part of the Consolidated Entity's charitable activities. Inventories may be purchased or received by way of donation.

**Goods for resale**

Inventories of goods for resale are valued at the lower of cost and net realisable value. No value is ascribed to goods for resale that have been donated to the Consolidated Entity where fair value cannot be reliably determined. Net realisable value is the estimated selling price in the ordinary course of business, less any applicable selling expenses.

**Goods held for distribution**

Donated goods and goods purchased for nominal consideration held for distribution are initially recognised at their current replacement cost at date of acquisition. Inventories of goods purchased and held for distribution are initially recognised at cost. The cost of bringing each product to its present location and condition is determined on a first-in, first-out basis.

**(e) Gifts in Kind**

Gifts in kind can be in the form of goods (e.g. blankets) or services (e.g. pro bono consulting services).

Donated goods and services are accepted on the basis that they will provide a future benefit. Revenue is brought to account when goods are received or services are rendered, and are recorded at fair value. Fair value is determined by taking into account the cost to acquire the equivalent goods or services.

Expenditure is brought to account when incurred, for example when the consulting service has been received, or the blankets have been shipped to the recipients

Save the Children Australia is not carrying any Gifts in Kind for 2016 (2015: Save the Children Australia did not carry any Gifts in Kind).

**(f) Property, Plant and Equipment**

Each class of property, plant and equipment is carried at cost less any accumulated depreciation and impairment losses.

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable.

**Depreciation**

The depreciable amount of all fixed assets including buildings and capitalised lease assets, but excluding freehold land, is depreciated on a straight-line basis over their useful lives to the Consolidated Entity commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

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**FOR THE YEAR ENDED 31 DECEMBER 2016**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – cont'd**

**(f) Property, Plant and Equipment cont'd**

The depreciation rates used for each class of depreciable assets are:

<u>Class of Fixed Asset</u>	<u>Depreciation Rate</u>
Buildings	2% - 3%
Leasehold improvements	11% - 25%
Plant and equipment	7% - 33%
Leased plant and equipment	25%
Vehicles	12.5% - 25%

The residual values and useful lives of assets are reviewed, and adjusted if appropriate, at the end of each reporting period.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in profit or loss.

**(g) Leases**

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset (but not the legal ownership) are transferred by external parties to entities in the Consolidated Entity are classified as finance leases. Other leases are classified as operating leases. The Consolidated Entity has no finance leases.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred on a straight line basis. Contingent rentals arising under operating leases are recognised as expenses in the period in which they are incurred.

**(h) Intangible Assets**

**Acquired intangible assets**

Acquired and developed computer software is capitalised on the basis of the costs incurred to acquire, develop and install the specific software.

**Measurement**

All intangible assets are accounted for using the cost model whereby capitalised costs are amortised on a straight-line basis over their estimated useful lives commencing from the time the software is held ready for use. These assets are considered finite.

Residual values and useful lives are reviewed at each reporting date. In addition, they are subject to impairment testing as described in Note 1(i). The following useful lives are applied:

- Software: 3-7 years

Amortisation has been included within depreciation and amortisation.

Subsequent expenditures on the maintenance of computer software are expensed as incurred.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – cont'd

(h) Intangible Assets cont'd

Measurement cont'd

When an intangible asset is disposed of, the gain or loss on disposal is determined as the difference between the proceeds and the carrying amount of the asset, and is recognised in profit or loss within other income or other expenses.

(i) Financial Instruments

Recognition

All investments and other financial assets are measured initially, at fair value adjusted by transaction costs, except for those carried at fair value through profit or loss, which are measured initially at fair value. Purchases and sales of investments are recognised on trade date which is the date on which the Consolidated Entity commits to purchase or sell the asset. Accounting policies for each category of investments and other financial assets subsequent to initial recognition are set out below.

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial recognition, these are measured at amortised cost using the effective interest method, less provision for impairment. Impairment losses are taken to profit or loss.

The *effective interest method* is a method of calculating the amortised cost of a financial asset or a financial liability and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability.

Non-current loans and receivables may include loans due from related parties that are repayable more than one year after the period end. In these circumstances, as these are non-interest bearing, the initial recognition at fair value requires an adjustment to discount these loans using a market-rate of interest for a similar instrument with a similar credit rating.

Loans and receivables are considered for impairment when they are past due or when other objective evidence is received that a specific counter party will default.

All receivables are recognised at original invoice amounts. Trade receivables have repayment terms between 30 and 90 days. Ability to collect trade receivables is assessed on an ongoing basis. Debts which are known to be uncollectable are written off. An allowance is made for doubtful debts where there is objective evidence that the Consolidated Entity will not be able to collect all amounts due according to the original terms. Objective evidence of impairment includes financial difficulties of the debtor, default payments or debts more than 120 days overdue. On confirmation that the trade receivable will not be collectable the gross carrying value of the asset is written off against the associated provision.

From time to time, the Consolidated Entity elects to renegotiate the terms of trade receivables due from customers with which it has previously had a good trading history. Such renegotiations will lead to changes in the timing of payments rather than changes to the amounts owed and are not, in the view of the directors, sufficient to require the de-recognition of the original instrument.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – cont'd**

**(i) Financial Instruments cont'd**

**Trade and other payables**

These amounts represent liabilities for goods and services provided to the Consolidated Entity prior to the end of financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

Trade and other payables are measured subsequently at amortised cost using the effective interest method.

**Fair value**

Fair values may be used for financial asset and liability measurement as well as for sundry disclosures.

Fair values for financial instruments traded in active markets are based on quoted market prices at the end of the reporting period.

The fair value of financial instruments that are not traded in an active market are determined using valuation techniques. Assumptions used are based on observable market prices and rates at the end of the reporting period. The fair value of long-term debt instruments is determined using quoted market prices for similar instruments. Estimated discounted cash flows are used to determine fair value of the remaining financial instruments.

The carrying value less impairment provision of trade receivables and payables are assumed to approximate their fair values due to their short-term nature. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the entity for similar financial instruments.

**(j) Impairment of non-financial assets**

At the end of each reporting period, the Consolidated Entity assesses whether there is any indication that individual assets including intangible assets are impaired. Where impairment indicators exist, the recoverable amount is determined and impairment losses are recognised in profit or loss where the asset's carrying value exceeds its recoverable amount. Recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purpose of assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Where it is not possible to estimate recoverable amount for an individual asset, recoverable amount is determined for the cash-generating unit to which the asset belongs.

Where the future economic benefits of an asset are not primarily dependent on the assets ability to generate net cash inflows and where the entity would, if deprived of the asset replace its remaining future economic benefits, value in use is determined as the depreciated replacement cost of the asset.

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**FOR THE YEAR ENDED 31 DECEMBER 2016**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – cont'd**

**(k) Foreign Currency Translation**

Items included in the financial statements of the Consolidated Entity are measured using the currency of the primary economic environment in which the Consolidated Entity operates ('the functional currency'). The consolidated financial statements are presented in Australian dollars, which is Save the Children Australia's functional and presentation currency.

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the statement of profit or loss, except when they are deferred in equity as qualifying cash flow hedges and qualifying net investment hedges or are attributable to part of the net investment in a foreign operation.

Translation differences on financial assets and liabilities carried at fair value are reported as part of the fair value gain or loss.

**Controlled Entities**

The results and financial position of controlled overseas entities within the Consolidated Entity (none of which has the currency of a hyperinflationary economy) are translated into the presentation currency as follows:

- Items of revenue and expense are translated at the rate of exchange at the date of the transaction, or at a rate that approximates the actual exchange rates (an average exchange rate for a specific period may be used as an approximate exchange rate).
- All assets and liabilities are categorised into monetary and non-monetary items. Monetary items denominated in a currency other than Consolidated Entity's functional currency are translated at the closing exchange rate at the reporting date. Non-monetary items are translated using the closing rate at the date of the transaction. Resulting exchange differences from these monetary and non-monetary transactions are recognised directly in the P&L as foreign exchange gain or loss for the reporting year. No foreign currency translation reserve is maintained, nor reported in the consolidated accounts as the foreign operations are not self-sustaining and are considered to be an extension of the operations of the consolidated entity.
- Cash flows are translated at the rate of exchange at the dates of the relevant transactions.
- Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entities and translated at the closing rate.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – cont'd**

**(l) Provisions**

Provisions are recognised when the Consolidated Entity has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits can be reliably measured, will result.

Where the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

**(m) Employee Benefits**

**Wages, salaries and annual leave**

Liabilities for wages, salaries, including non-monetary benefits and annual leave to be settled within 12 months of the end of the reporting period are recognised in other liabilities in respect of employees' services rendered up to the end of the reporting period and are measured at amounts expected to be paid when the liabilities are settled.

**Long service leave**

Liabilities for long service leave are recognised as part of the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees to the end of the reporting period using the projected unit credit method. Consideration is given to expected future salaries and wages levels, experience of employee departures and periods of service. Expected future payments are discounted using national government bond rates at the end of the reporting period with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

**Superannuation**

Contributions to employee superannuation plans are charged as expenses as the contributions are paid or become payable.

**(n) Deferred Income**

The liability for deferred income is the unutilised amounts of grants received on the condition that specified services are delivered or conditions are fulfilled. The services are usually provided or the conditions usually fulfilled within 12 months of receipt of the grant.

**(o) Revenue Recognition**

Revenue is recognised when the Consolidated Entity is legally entitled to the income and the amount can be quantified with reasonable accuracy. Revenues are recognised net of amounts of goods and services tax (GST) payable to the Australian Tax Office.

**Revenue from Fundraising**

General donations and fund raising events

Funding received that is non-reciprocal is recognised when received.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
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1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – cont'd

(o) Revenue Recognition – cont'd

Committed donations

The revenue received under Save the Children Australia's Committed Giving program is recognised when it is received, acknowledging that donors have the ability to cancel their ongoing commitment at any time.

**Legacies & Bequests**

Legacies are recognised when the Consolidated Entity is notified of an impending distribution or the legacy is received, whichever occurs earlier.

Revenue from legacies comprising bequests of shares are recognised at fair value, being the market value of the shares at the date the Consolidated Entity becomes legally entitled to the shares. Subsequent gains or losses realised upon sale of shares are recorded in the Statement of Profit or Loss.

**Government and Other Grants**

Government and other funding received or receivable on the condition that specified services are delivered, or conditions are fulfilled, are considered reciprocal. Such grants are recognised as deferred income, and revenue is recognised as services are performed or conditions fulfilled, being the expenditure incurred relating to the specified project.

In the event that surplus funds remain after programs are completed, these surplus funds are returned to the relevant funding bodies when requested.

**Sales of Goods**

Revenue from sales of goods comprises revenue earned (net of returns) from the sale of goods purchased for resale and gifts donated for resale. Sales revenue is recognised upon the delivery of goods to customers.

**Interest Income**

Interest income is recognised on a proportional basis using the effective interest rate method, taking into account the interest rates applicable to the financial assets.

Interest income earned on government and other grant funding received in advance of program expenditure is applied for use within a program where the contract for services with the funding provider specifies as such. Such interest income is recognised as deferred income, and then recognised as revenue as services are performed or conditions fulfilled, being the expenditure incurred relating to the specified project.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – cont'd**

**(p) Expenditure**

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to a particular category they have been allocated to activities on a basis consistent with use of the resources. Premises and other overheads have been allocated on a head count basis.

Fundraising costs are those incurred in seeking voluntary contributions by donation and include costs of disseminating information relating to the activities carried on by the company.

International and domestic aid and development programs expenditure are those costs directly incurred in supporting the objects of the company and include project management carried out by central administration.

Accountability and administration costs are those incurred in connection with administration of the Consolidated Entity and compliance with constitutional and statutory requirements.

Community education includes all costs related to informing and educating the Australian community of, and inviting their active involvement in, global justice, development and humanitarian issues. This includes the cost of producing and distributing materials, the cost of conducting educational and public policy campaigns, and the cost of personnel involved in these activities.

**(q) Goods and Services Tax (GST)**

Revenues and expenses are recognised net of GST except where GST incurred on a purchase of goods and services is not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the Statement of Financial Position.

Cash flows are included in the Statement of Cash Flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the taxation authority, are classified as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – cont'd**

**(r) Business combinations**

The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the fair values of the assets transferred, the liabilities incurred and the equity interest issues by the group. The consideration transferred also includes the fair value of any asset or liability resulting from a contingent consideration arrangement and the fair value of any pre-existing equity interest in the subsidiary. Acquisition related costs are expensed as incurred. Identifiable assets acquired, liabilities and contingent liabilities assumed in a business combination are with limited exceptions, measured initially at their fair values at the acquisition date. On acquisition by acquisition basis, the group recognises any non-controlling interest in the acquired, either at fair value or at non-controlling interest proportionate share of the acquirer's net identifiable assets.

The excess of the consideration transferred and the amount of any non-controlling interest in the acquiree over the fair value of the net identifiable assets acquired is recorded as goodwill. If those amounts are less than the fair value of the net identifiable assets of the subsidiary acquired and the measurement of all amounts has been reviewed, the difference is recognised directly in profit or loss as a discount on acquisition.

Contingent considerations are classified either as equity or a financial liability. Amounts classified as a financial liability are subsequently remeasured to fair value with changes in fair value recognised in profit and loss.

**(s) New and amended standards**

New and amended standards adopted by the Consolidated Entity:

There are no new and amended accounting standards mandatory for first time application in the financial year beginning 1 January 2016 that affected any of the amounts recognised in the current period or any prior period and are not likely to affect future periods.

**(t) Impact of standards issued but not yet applied to the consolidated entity**

The Directors are continuing to work through the impact of the following standards issued but not yet applied:

**(i) AASB 9 Financial Instruments**

AASB 9 Financial Instruments addresses the classification, measurement and derecognition of financial assets and financial liabilities, introduces new rules for hedge accounting and a new impairment model. The standard is not applicable until 1 January 2018 but is available for early adoption. Following the changes approved by the AASB in December 2014, the consolidated entity no longer expects any impact from the new classification, measurement and derecognition rules on the consolidated entity's financial assets and financial liabilities. There will be no impact on the consolidated entity's accounting for financial liabilities that are designated at fair value through profit or loss and the Group does not have any such liabilities. The consolidated entity will adopt the standard at its application date.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – cont'd**

**(t) Impact of standards issued but not yet applied to the consolidated entity cont'd**

(ii) AASB 1058 Income of Not-for-Profit Entities

AASB 1058 Income of Not-for-Profit Entities was released in December 2016. Rather than accounting for all contribution transactions under AASB 1004, the consolidated entity will now need to determine whether a transaction is a genuine donation or actually a contract with a customer. This means that the consolidated entity will need to decide whether the transaction falls within one of two standards: AASB 1058 or AASB 15 Revenue from Contracts with Customers.

For income transactions that are not in the scope of AASB 15, AASB 1058 will set out guidance on when a contribution should be recognised – which will generally be up front. AASB 15 will be applied where an entity has an enforceable, sufficiently specific obligation to provide goods or services. Under AASB 15, income will only be recognised as the obligations under the contract are satisfied – potentially resulting in a deferral of income as compared to current AASB 1004.

AASB 1058 also introduces new requirements for income recognition in several other types of transactions which don't fall within the scope of AASB 15, as well as new disclosures. The new guidance will affect how entities apply the new leasing standard, AASB 16 Leases, in the context of below-market leases. AASB 1058 will require entities to:

- record the right-of-use asset at fair value, record a liability for the present value of contractual lease payments in accordance with AASB 16, and
- record income for the difference between the asset and liability, either: upfront (if the entity has no ongoing obligations), or
- when (or as) the entity satisfies any obligations attached to its use of the leased asset that fall in the scope of AASB 15.

The standard applies to annual reporting periods beginning on or after 1 January 2019, although early adoption is permitted provided entities also concurrently apply AASB 15. The consolidated entity is not early adopting AASB 1058.

(iii) AASB 16 Leases

The AASB has issued a new standard to govern accounting for leases. This will replace AASB 117 which previously governed the accounting and disclosure of leases. AASB 16 was issued in February 2016. It will result in almost all leases being recognised on the balance sheet, as the distinction between operating and finance leases is removed. Under the new standard, an asset (the right to use the leased item) and a financial liability to pay rentals are recognised. The only exceptions are short-term and low-value leases. The accounting for lessors will not significantly change. The standard is applicable to annual reporting periods beginning on or after 1 January 2019. The standard will affect primarily the accounting for the consolidated entity's operating leases. As at the reporting date, the consolidated entity has non-cancellable operating lease commitments of \$14,589,000. However, the consolidated entity has not yet determined to what extent these commitments will result in the recognition of an asset and a liability for future payments and how this will affect the consolidated entity's income statement and classification of cash flows. Some of the commitments may be covered by the exception for short-term and low-value leases and some commitments may relate to arrangements that will not qualify as leases under AASB 16. The standard is mandatory for first interim periods within annual reporting periods beginning on or after 1 January 2019. At this stage, the consolidated entity does not intend to adopt the standard before its effective date.

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	<b>Consolidated Entity</b>	
	<b>2016</b>	<b>2015</b>
	<b>\$000</b>	<b>\$000</b>
<b>2. REVENUE FROM COMMERCIAL ACTIVITIES</b>		
Sale of goods	5,269	4,137
Consulting services	1,298	-
Ticket sales	24	-
Income from training services	71	-
Total	6,662	4,137
<b>3 (a). INVESTMENT INCOME</b>		
Interest	824	622
Total	824	622
<b>3 (b). OTHER INCOME</b>		
Gain on sale of motor vehicles	247	-
Gain on sale of donated non-retail items	489	-
Humanitarian Leadership course fees	450	484
Other income	810	481
Total	1,996	965
<b>4. EXPENSES</b>		
<b>(Shortfall) / Excess of income over expenditure includes the following specific expenses:</b>		
Depreciation of property, plant and equipment	1,138	1,904
Amortisation of intangibles	172	125
Rental expenses relating to operating leases	5,028	3,143
<b>5. AUDITOR'S REMUNERATION</b>	<b>\$</b>	<b>\$</b>
- Audit and review of financial statements	107,000	102,000
- Acquittal audits*	42,350	43,150
Total	149,350	145,150
*Audit of specific project income and expenditure as required by donors.		
<b>6. CASH AND CASH EQUIVALENTS</b>	<b>\$000</b>	<b>\$000</b>
Cash on hand	26	14
Cash at bank	10,903	8,499
Term deposits	16,000	24,000
Total	26,929	32,513

The above cash and cash equivalents reconciles to the cash at the end of the financial year as shown in the consolidated statement of cash flows.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

	<b>Consolidated Entity</b>	
	<b>2016</b>	<b>2015</b>
	<b>\$000</b>	<b>\$000</b>
<b>7. TRADE AND OTHER RECEIVABLES</b>		
<b>Current</b>		
Amounts due under funding contracts	<b>3,633</b>	2,974
Sundry receivables and prepayments	<b>6,525</b>	8,938
GST receivable	<b>355</b>	213
Accrued income	<b>2,468</b>	3,121
Total	<b>12,981</b>	15,246
<p>Payment terms on receivables past due but not considered impaired have not been renegotiated. The Consolidated Entity has been in direct contact with the relevant customers and is reasonably satisfied that payment will be received in full. None of the trade and other receivables are considered impaired.</p>		
<b>8. INVENTORIES</b>		
Fundraising merchandise – at cost	<b>119</b>	197
Total	<b>119</b>	197
<b>9. PROPERTY, PLANT AND EQUIPMENT</b>		
Land and buildings – at cost	<b>964</b>	964
Less: Accumulated depreciation	<b>(344)</b>	(293)
	<b>620</b>	671
Leasehold improvements – at cost	<b>6,122</b>	2,630
Less: Accumulated depreciation	<b>(2,040)</b>	(1,644)
	<b>4,082</b>	986
Plant and equipment – at cost	<b>4,367</b>	4,014
Less: Accumulated depreciation	<b>(3,499)</b>	(3,153)
	<b>868</b>	861
Motor vehicles – at cost	<b>1,321</b>	1,855
Less: Accumulated depreciation	<b>(1,103)</b>	(1,498)
	<b>218</b>	357
Total property, plant and equipment	<b>5,788</b>	2,875

**SAVE THE CHILDREN AUSTRALIA**  
**ACN 008 610 035**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**9. PROPERTY, PLANT AND EQUIPMENT – cont'd**

**Movement in carrying amounts**

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the financial year:

<b>Consolidated Entity</b>	<b>Land &amp; Buildings</b>	<b>Leasehold Improvements</b>	<b>Plant &amp; Equipment</b>	<b>Motor Vehicles</b>	<b>Total</b>
	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>
Carrying amount at 31 December 2014	696	1,342	1,240	389	3,667
Additions at cost	-	341	533	258	1,132
Disposals	-	-	-	(20)	(20)
Depreciation expense	(25)	(697)	(912)	(270)	(1,904)
Carrying amount at 31 December 2015	671	986	861	357	2,875
Additions at cost	-	3,653	374	29	4,056
Disposals	-	-	-	(5)	(5)
Depreciation expense	(51)	(557)	(367)	(163)	(1,138)
Carrying amount at 31 December 2016	620	4,082	868	218	5,788

	<b>Consolidated Entity</b>	
	<b>2016</b>	<b>2015</b>
	<b>\$000</b>	<b>\$000</b>
<b>10. INTANGIBLE ASSETS</b>		
Software – work in progress at cost	408	-
Software – at cost	1,188	1,114
Less: accumulated amortisation	(390)	(218)
	<b>1,206</b>	896

**11. TRADE AND OTHER PAYABLES**

**Current**

Trade payables	7,166	6,275
Payable to related entity – Save the Children International	10,241	
Other payables	-	21
	<b>17,407</b>	6,296

**Non-current**

Other payables	359	-
	<b>359</b>	-

**SAVE THE CHILDREN AUSTRALIA**  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

	Consolidated Entity	
	2016	2015
	\$000	\$000
<b>12. PROVISIONS</b>		
<b>Current</b>		
Employee benefits	3,099	2,694
Provision – severance pay	85	110
	<b>3,184</b>	<b>2,804</b>
<b>Non-current</b>		
Employee benefits	470	436
Provision for make good	495	200
Total	<b>965</b>	<b>636</b>

**13. DEFERRED INCOME**

Deferred income	21,942	35,360
-----------------	--------	--------

Deferred income consists of deferred government grants.

**14. PARENT ENTITY INFORMATION**

- (a) The following detailed information is related to the parent entity, Save the Children Australia, at 31 December 2016. The information presented here has been prepared using consistent accounting policies as presented in Note 1.

	2016	2015
	\$000	\$000
Current assets	57,725	53,473
Non-current assets	7,114	3,827
<b>Total assets</b>	<b>64,839</b>	<b>57,300</b>
Current liabilities	32,035	29,341
Non-current liabilities	971	363
<b>Total liabilities</b>	<b>33,006</b>	<b>29,704</b>
Retained earnings	31,833	27,596
<b>Total equity</b>	<b>31,833</b>	<b>27,596</b>
Surplus for the year	4,237	15,970
<b>Total comprehensive income for the year</b>	<b>4,237</b>	<b>15,970</b>

**SAVE THE CHILDREN AUSTRALIA**  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**15. CASH FLOW INFORMATION**

Reconciliation of net (shortfall) / excess of income over expenditure for the year to net cash provided by operating activities

	<b>Consolidated Entity</b>	
	<b>2016</b>	<b>2015</b>
	<b>\$000</b>	<b>\$000</b>
<b>Net (shortfall) / excess of income over expenditure for the year</b>	<b>(3,465)</b>	1,680
<b>Non-cash flows in (shortfall) / excess for the year:</b>		
Gain on Sale of Property Plant and Equipment	<b>(248)</b>	-
Depreciation and amortisation	<b>1,310</b>	2,029
Discount on acquisition	-	(2,066)
<b>Changes in operating assets and liabilities, net of assets and liabilities acquired:</b>		
Decrease in inventories	<b>78</b>	33
Decrease in trade and other receivables	<b>2,264</b>	10,213
Increase / (Decrease) in trade and other payables	<b>890</b>	(3,702)
Increase in payable to related entity	<b>10,241</b>	-
Decrease in deferred income	<b>(13,416)</b>	(3,336)
Increase / (Decrease) in provisions	<b>364</b>	(1,139)
<b>Net cash (used in) / provided by operating activities</b>	<b>(1,982)</b>	3,712

**SAVE THE CHILDREN AUSTRALIA**  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**16. RELATED PARTY TRANSACTIONS**

**(a) Key management personnel compensation**

	<b>Consolidated Entity</b>	
	<b>2016</b>	<b>2015</b>
	<b>\$</b>	<b>\$</b>
Key management personnel compensation is related to those employees who sit on the Executive Committee having authority and responsibility for planning, directing and controlling the activities of the Consolidated Entity.	<b>1,945,905</b>	<b>1,866,614</b>

As at December 2016 there were 8 key management personnel (December 2015: 8).

**(b) Transactions with key management personnel**

No transactions occurred with key management personnel during the reporting period.

**(c) Transactions with related parties**

Directors of the company and controlled entities provide their services on a voluntary basis (see note 2 of the Corporate Governance Statement). There have been no related parties' transactions with directors other than reimbursement of necessarily incurred expenditure.

There are no amounts payable to, or receivable from, directors or director-related entities during and at the end of the reporting period.

**(d) Controlled entities**

Interests in controlled entities are set out below.

The consolidated financial statements incorporate the assets, liabilities and results of the following controlled entities in accordance with the accounting policy described in Note 1(a):

<b>Controlled entity of Save the Children Australia:</b>	<b>Established</b>	<b>Trustee</b>
Save the Children Australia Trust (ABN 79 685 451 696)	Australia	Save the Children Australia
Save the Children Solomon Islands Trust Board (Incorporated) CT 14 of 2015 under Solomon Islands Charitable Trusts Act	Solomon Islands	Save the Children Australia
Save the Children in Papua New Guinea Trust	PNG	SCIPNG Inc.
		<b>Ownership</b>
Save the Children in Vanuatu Association Inc. No. 012567 under Vanuatu Charitable Associations (Incorporation) Act	Vanuatu	100%
Save the Children in Papua New Guinea (SCIPNG) Inc. Association No. 5-4999 under the PNG Associations Incorporation Act	PNG	100%
Good Beginnings Australia Limited (ABN 68 090 673 528)	Australia	100%

**SAVE THE CHILDREN AUSTRALIA**  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**17. LEASING COMMITMENTS**

	<b>Consolidated Entity</b>	
	<b>2016</b>	<b>2015</b>
	<b>\$000</b>	<b>\$000</b>
<b>Operating Lease Commitments</b>		
Non-cancellable operating leases contracted for but not capitalised in the financial statements		
Payable — minimum lease payments		
Not later than 12 months	<b>5,157</b>	2,119
Later than 12 months but not later than 5 years	<b>9,400</b>	1,083
More than 5 years	<b>32</b>	-
	<b>14,589</b>	3,202

Operating lease commitments include property leases which are non-cancellable leases with no ability to exit without penalty prior to the end of the lease term. Terms vary but are within one to five-year terms, with rent payable monthly in advance. Contingent rental provisions within the lease agreements may require the minimum lease payments to be increased in line with CPI. Some leases have options to renew the lease at the end of the lease terms for an additional period of time.

**18. CONTINGENT LIABILITIES**

The Consolidated Entity has no contingent liabilities or outstanding legal claims at the end of the reporting period.

**19. MEMBERS' GUARANTEE**

Save the Children Australia is a company limited by guarantee. In the event of, and for the purpose of, the winding up of the company, the amount capable of being called up from each member and any person or association who has ceased to be a member in the year prior to the winding up, is limited to \$1,000 for members that are corporations and \$10 for all other members, subject to the provisions of the company's constitution. At 2016 the collective liability of members was \$4,650 (2015: \$5,440).

**20. SUBSEQUENT EVENTS**

No item, transaction or event of a material or unusual nature has arisen in the interval between the end of the financial year and the date of this report likely, in the opinion of the directors, to affect significantly the operations of the Consolidated Entity, the results of those operations, or the state of affairs of the Consolidated Entity in the next financial year.

**SAVE THE CHILDREN AUSTRALIA**  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**21. FINANCIAL RISK MANAGEMENT**

The Consolidated Entity's activities expose it to a variety of financial risks: interest rate risk, credit risk, liquidity risk and foreign currency (fx) risk. The Consolidated Entity's overall risk management strategy & framework recognises the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance and future financial security of the Consolidated Entity.

The Consolidated Entity's principal financial instruments comprise of cash and short-term deposits, receivables and payables.

The Consolidated Entity holds the following financial instruments:

	Notes	Consolidated Entity	
		2016 \$000	2015 \$000
<b>Financial assets</b>			
Cash and cash equivalents	6	10,929	8,513
Fixed term deposits	6	16,000	24,000
Trade receivables	7	3,633	2,974
Other receivables	7	9,348	12,272
Total financial assets		<u>39,910</u>	<u>47,759</u>
<b>Financial liabilities</b>			
Trade and Other Payables	11	<u>7,524</u>	6,296
Total financial liabilities		<u>7,524</u>	6,296

**(a) Interest rate risk**

The Consolidated Entity has a significant amount of funds on term deposit with financial institutions that are liquid in nature. Refer to Note 3 for the investment income from these held-to-maturity assets.

These highly liquid investments have maturities of twelve months or less and can be readily converted to cash. They therefore provide no material exposure to changes in market interest rates.

**(b) Credit risk**

The Consolidated Entity has no significant concentrations of credit risk apart from with the Australian Government relating to funding for programs.

**(c) Liquidity risk**

Liquidity risk arises from the financial liabilities of the Consolidated Entity and its ability to meet its obligations to repay these liabilities as and when they fall due. The Consolidated Entity manages this liquidity risk by monitoring total cash inflows and outflows expected on a monthly basis and maintaining sufficient cash and liquid investments to meet its Australian and worldwide operating requirements.

**SAVE THE CHILDREN AUSTRALIA**  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**21. FINANCIAL RISK MANAGEMENT –cont’d**

**(d) Foreign currency (fx) risk**

The Consolidated Entity predominately receives funding in Australian Dollars (AUD) and the majority of program commitments are in AUD.

There are some smaller programs and expenses that require a foreign currency commitment, however these are not considered material. There is therefore minimal foreign currency risk and no requirement to hedge our foreign currency exposure.

The Consolidated Entity maintains bank accounts in local currencies for its Pacific operations, which at the reporting date were for AUD equivalent, \$1,955,572 (2015: \$3,057,951). The Consolidated Entity also maintain foreign currency accounts for the occasional grant received and transfer required in foreign currency. These accounts at the reporting date were for AUD equivalent \$521,181 (2015: \$867,808). The Consolidated Entity has assessed that the foreign currency exposure to fluctuations in these non-AUD denominated accounts is not material.

The following are the foreign balances at the end of 2016:

<b>Bank Account</b>	<b>Currency</b>	<b>Foreign Currency Balance</b>	<b>AUD Equivalents</b>
Melbourne	USD	173,883	240,580
Melbourne	EUR	192,471	280,601
In PNG	PGK	2,098,635	897,062
In Solomon Islands	SBD	1,905,500	322,696
In Vanuatu	VUV	11,160,239	144,302
<b>Total</b>			<b>1,885,243</b>

**SAVE THE CHILDREN AUSTRALIA**  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**22. NSW CHARITABLE FUNDRAISING ACT 1991**

The following information is provided to comply with relevant provisions of NSW legislation (Charitable Fundraising Act 1991).

The Income Statement gives a true and fair view with respect to fundraising appeals conducted by the company. The fundraising provisions of the Act as they apply to the company's fundraising in NSW have been complied with and the internal controls exercised are appropriate and effective in accounting for all income received by the company from fundraising.

Fundraising activities include:

- Direct mail
- Direct response television
- Telemarketing
- On-line
- Media awareness
- Face to face campaigns
- Major gifts program
- Corporate donations
- Trust and foundations program
- Cash appeals
- Emergency appeals
- Workplace Giving program
- Special events
- Community service announcements

	Total Income	Total Fundraising Direct Expenses	Net Income	Total Income	Total Fundraising Direct Expenses	Net Income
	2016 \$000	2016 \$000	2016 \$000	2015 \$000	2015 \$000	2015 \$000
<b><u>Fundraising Information</u></b>						
Donations and Gifts	24,730	10,870	13,860	23,588	10,778	12,810
Special Events	672	400	272	686	654	32
Emergency Appeals	1,692	24	1,668	3,046	167	2,879
	<b>27,094</b>	<b>11,294</b>	<b>15,800</b>	27,320	11,599	15,721
Bequests and Legacies	1,789	-	1,789	1,130	-	1,130
Grants						
- DFAT	26,549	-	26,549	33,726	-	33,726
- Australian	32,361	1,330	31,031	53,759	1,553	52,206
- Other Overseas	8,446	-	8,446	8,963	-	8,963
Revenues from commercial activities						
- Sale of Goods & Other	6,662	-	6,662	4,137	-	4,137
- Raffle Sales	-	-	-	-	-	-
Interest Income	824	-	824	622	-	622
Other Income	1,996	-	1,996	3,031	-	3,031
<b>Total Net Income Contribution</b>	<b>105,721</b>	<b>12,624</b>	<b>93,097</b>	132,688	13,152	119,536

**SAVE THE CHILDREN AUSTRALIA**  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**22. NSW CHARITABLE FUNDRAISING ACT 1991 - cont'd**

	Total Income	Expenses	Net Income	Total Income	Expenses	Net Income
	2016	2016	2016	2015	2015	2015
	\$000	\$000	\$000	\$000	\$000	\$000
<b>Total net Income Contribution</b>	<b>105,721</b>	<b>12,624</b>	<b>93,097</b>	132,688	13,152	119,536
<b><u>Program, Administration and Other</u></b>						
Community Education	-	<b>3,493</b>	<b>(3,493)</b>	-	2,815	(2,815)
International Programs including delivery	-	<b>45,256</b>	<b>(45,256)</b>	-	78,814	(78,814)
Domestic Programs including delivery	-	<b>31,213</b>	<b>(31,213)</b>	-	23,880	(23,880)
Unallocated Fundraising Costs	-	-	-	-	-	-
Commercial Activities	-	<b>6,677</b>	<b>(6,677)</b>	-	3,412	(3,412)
Administration	-	<b>9,923</b>	<b>(9,923)</b>	-	8,935	(8,935)
<b>Total Program, Administration and Other</b>	<b>-</b>	<b>96,562</b>	<b>(96,562)</b>	-	117,856	(117,856)
<b>Operating Surplus/(Deficit)</b>	<b>105,721</b>	<b>109,186</b>	<b>(3,465)</b>	132,688	131,008	1,680

**SAVE THE CHILDREN AUSTRALIA**  
**ACN 008 610 035**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**22. NSW CHARITABLE FUNDRAISING ACT 1991 – cont'd**

	2016	2016	2015	2015
<u>Comparison of monetary figures and percentages</u>	\$000	%	\$000	%
<b>Ratio of Fundraising Costs to Gross Income from Fundraising</b>				
Total Cost of Fundraising and Donations	12,624	47%	13,152	48%
Gross Income from Fundraising and Donations	27,094		27,320	
<b>Ratio of Fundraising Costs to Total Income</b>				
Total Cost of Fundraising and Donations	12,624	12%	13,152	10%
Total Income	105,721		132,688	
<b>Ratio of Surplus Fundraising to Gross Income from Fundraising</b>				
Net Surplus from Fundraising and Donations	14,470	53%	14,168	52%
Gross Income from Fundraising and Donations	27,094		27,320	
<b>Total Cost of Fundraising and Donations</b>	<b>12,624</b>	<b>12%</b>	13,152	10%
<b>Total Expenditure</b>	<b>109,186</b>		131,008	
<b>Ratio of Cost of Fundraising using Traders to Total Income received from Fundraising using Traders*</b>				
Total Cost of Fundraising using Traders	2,496	14%	2,555	14%
Total Income from Fundraising using Traders	18,205		17,680	
<b>Ratio of Cost of Service and Programs provided to Total Income</b>				
Total Cost of Services and Programs provided	79,962	76%	105,509	80%
Total Income	105,721		132,688	
<b>Ratio of Cost of Service and Programs provided to Total Expenditure</b>				
Total Cost of Services and Programs provided	79,962	73%	105,509	81%
Total Expenditure	109,186		131,008	

*\*Traders is a defined term under the NSW Charitable Fundraising Act 1991, and in this context relates to Face to Face Donor Recruitment.*

**SAVE THE CHILDREN AUSTRALIA  
ACN 008 610 035**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016**

**23. INFORMATION PROVIDED UNDER THE ACFID CODE OF CONDUCT**

The company is a signatory to the Australian Council for International Development (ACFID) Code of Conduct, and as such has an obligation to provide the following information which demonstrates adherence to the Code's financial standards. For further information on the Code please refer to the ACFID Code of Conduct Guidance Document available at [www.acfid.asn.au](http://www.acfid.asn.au).

**Table of Cash Movements for Designated Purposes**

No single appeal, grant or other form of fund raising for a designated purpose generated 10% or more of the signatory organisation's international aid and development revenue for the financial year.

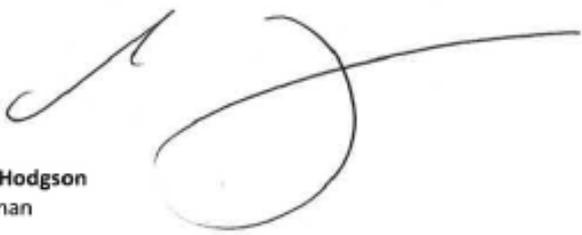
**SAVE THE CHILDREN AUSTRALIA  
ACN 008 610 035**

**DIRECTORS' DECLARATION  
FOR THE YEAR ENDED 31 DECEMBER 2016**

In the directors' opinion:

- (a) the financial statements and notes set out on pages 12 to 41 are in accordance with the *Australian Charities and Not-for-profits Commission (ACNC) Act 2012* including:
  - (i) complying with Accounting Standards – Reduced Disclosure Requirements, the ACNC Regulations 2012 and any other mandatory professional reporting requirements, and
  - (ii) giving a true and fair view of the Consolidated Entity's financial position as at 31 December 2016 and its performance for the year ended on that date, and
  - (iii) complying with the requirements set out in the ACFID Code of Conduct;
- (b) there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of Directors.



**Peter Hodgson**  
Chairman

Melbourne:

29 March 2017



## *Independent auditor's report*

To the members of Save the Children Australia

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### *Our opinion*

In our opinion:

The accompanying financial report of Save the Children Australia (the Company) and its controlled entities (together the Group) is in accordance with the *Australian Charities and Not-for-profits Commission (ACNC) Act 2012*, including:

- (a) giving a true and fair view of the Group's financial position as at 31 December 2016 and of its financial performance for the year then ended
- (b) complying with Australian Accounting Standards - Reduced Disclosure Requirements .

### *What we have audited*

The financial report comprises:

- the consolidated statement of financial position as at 31 December 2016
- the consolidated statement of changes in equity for the year then ended
- the consolidated statement of cash flows for the year then ended
- the consolidated income statement and statement of comprehensive income for the year then ended
- the notes to the consolidated financial statements, which include a summary of significant accounting policies
- the directors' declaration.

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### *Basis for opinion*

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Independence*

We are independent of the Group in accordance with the auditor independence requirements of the *Australian Charities and Not-for-profits Commission (ACNC) Act 2012* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

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### *Other information*

The directors are responsible for the other information. The other information obtained at the date of this auditor's report comprises the Directors' Report and Corporate Governance Statement included in the financial statements, but does not include the financial report and our auditor's report thereon.

---

**PricewaterhouseCoopers, ABN 52 780 433 757**  
2 Riverside Quay, SOUTHBANK VIC 3006, GPO Box 1331, MELBOURNE VIC 3001  
T: 61 3 8603 1000, F: 61 3 8603 1999, [www.pwc.com.au](http://www.pwc.com.au)



Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

---

### *Responsibilities of the directors for the financial report*

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and the Australian Charities and Not-for-profits Commission (ACNC) Act 2012 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

---

### *Auditor's responsibilities for the audit of the financial report*

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: [http://www.auasb.gov.au/auditors\\_files/ar3.pdf](http://www.auasb.gov.au/auditors_files/ar3.pdf). This description forms part of our auditor's report.

A handwritten signature in blue ink that reads 'PricewaterhouseCoopers'.

PricewaterhouseCoopers

A handwritten signature in blue ink that reads 'Darren Jenks'.

Darren Jenks  
Partner

Melbourne  
29 March 2017